

UNA...

The Living Sectors

Delivery Platform (



## **Lessons Learned > Design for Ops**









#### **Design for Ops to drive returns**

- 1 ESG agenda rising
- 2 Involve all parties
- 3 Re-examine every detail

Save c2-5% OpEx

#### The detail

- Amenities on natural travel routes
- Services up front in social spaces
- Design in self-service
- Lighting, security, access, deliveries
- Accidental damage free: why carpet?
- Why PV? have an active façade
- Heat pump/Communal Heat Plant thermostat control & no bills
- No fiddly bits? handles, runners, QR codes/how to guides
- Front of house vs back of house
- Design to minimise void redecorations
- Self-cleaning toilets & kitchens

# Free up your people







#### In BTR it is hard to make money due to ...

- People intensive operations
- Complex error prone arena, few standard processes
- Rising renter/homeowner expectations
- Increased fines & compliance risks
- Managing multiple agents & data aggregation
- Data re-work & no single source of truth
- Poor visibility of business performance



## ESG: Sell the 'low bills living' story









BTR is about .... driving premium rents by selling:

The low bills living story get the data, sell the story

Drive rents

- A professional landlord
  - home security, no worries for repairs acting responsibly for residents & the planet
- **Quality environmentally conscious homes** savvy chic living, like-minded community

Looking ahead: Know your ESG for your next funding application We track 6 of the 17 UN's 2030 Sustainable Development Goals























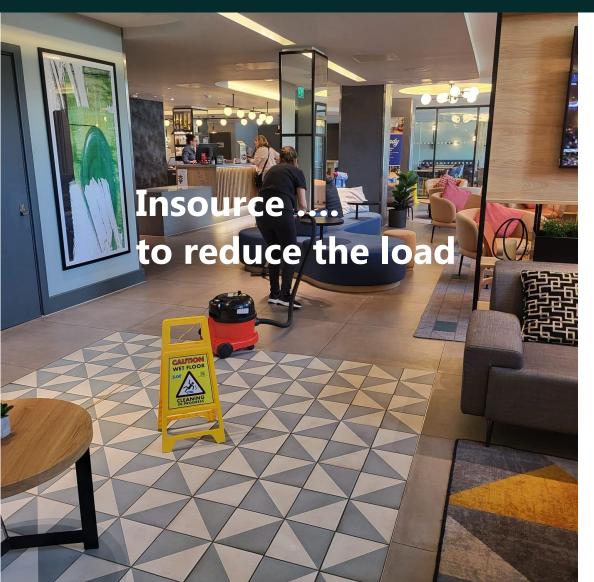


## Insource what you can









#### Reduce the load

1 Site staff

Vat vs reputational risk

Save c4% OpEx

2 <u>profit load</u> of 3<sup>rd</sup> party suppliers

housekeeping, grounds maintenance

3 <u>fee load</u> of 3<sup>rd</sup> party professionals

PPM

Fire Risks

Fire Door Inspections



## **Embrace Tech & Machine Learning**









#### Why would you.... have staff

- 1 submitting offers
- 2 receipting rents?
  we are at 97.% robot accuracy

Save c1.5% OpEx

- 3 compiling KPIs & lease-up reports our robots run 100 KPIs
- 4 routing repairs including to main contractor in defects liability period
- 5 chasing PPM inspections
- 6 struggling with Building Safety engagement

## **Know your numbers**

**TECH PARTNER** 









RINGLEY

#### **Our top 12 KPIs**









98% 000 Occupancy





22% I





100%
Move-in
Compliance

100% PPM Compliance

100% Unit Compliance

## Listen & Serve Immediately









#### Reduce churn leakage costs

1 Community reduces churn

Maximise feedback mechanisms

Surveys, QR codes, likes

- 3 Share/Educate to foster stewardship
- 4 Find the influencers
- **5** Know your incentives

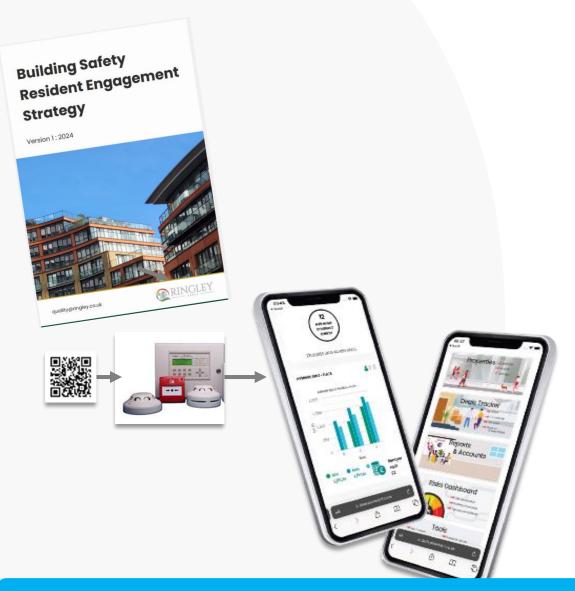
Drive down churn costs

## **Share Building Safety**









The Vision is:

1 EWS1 "A" on the front door

Building Safety Act

- 2 Connect residents to building safety
  FEEP, PEEP, Engagement Strategy, Building Safety File
- 3 Create a 'safe' feeling Share fire door inspections & repairs information
- 4 Embrace Resident Engagement
  Share fire door inspections & repairs

# And,.... What happens if you do all that...?











| OpEx         | 26%           |
|--------------|---------------|
| Opex Savings | 8.5%          |
| NOI Increase | 19%           |
| Value Uplift | £19.5 million |

OpEx 22%
Opex Savings 10.3%
NOI Increase 33%
Value Uplift £9.7 million

OpEx 21%
Opex Savings 8.5%
NOI Increase 19%
Value Uplift £4.7 million

\*\* figures do not include Asset Owners costs

### **BTR** is an NOI Business:

So, the biggest risk is an Operator who doesn't understand the gross to net

BTR made simple...



Student



**%** Co-Living



圖 Multi Family



**台** Single Family



Later Living





#### **Underwrite**

- Demand
- Rent pricing
- Unit mix & layouts

## Mobilise

- People
- Place
- community

Ops & Reporting

improves your OpEx

Guaranteed

We have tech that

RICS

**TECH PARTNER** 

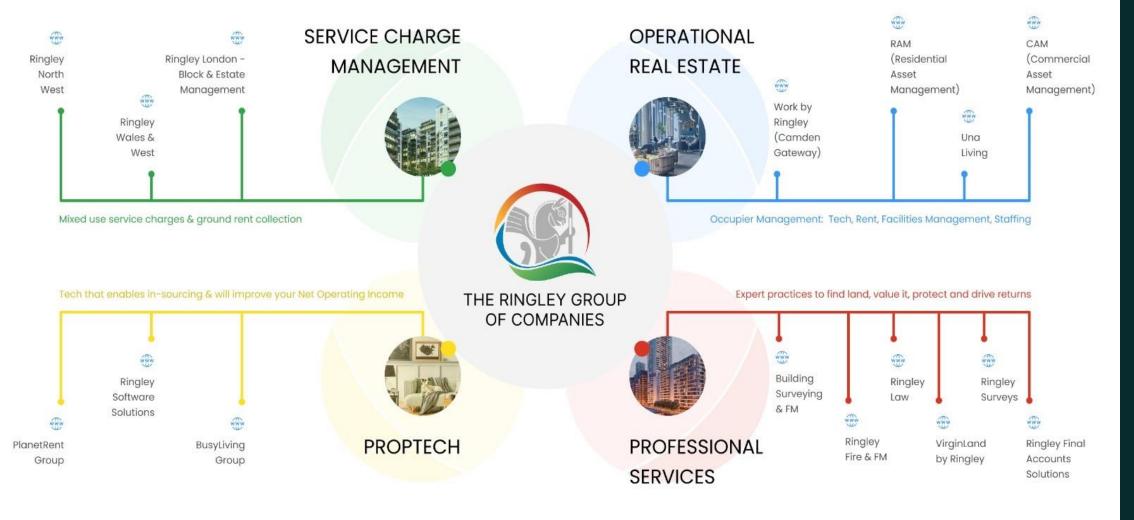
Una is the Living Sectors Delivery

RINGLEY

Platform of the

Cardiff London Manchester **Plymouth** 

## The Ringley Group of Companies







£12bn Under Management

**16,700** Homes

"Some people think good asset management is intangible, we believe it can be seen"